

## Forward Plan of Key Decisions from 1 March 2024

Title	Description	Decision Maker	Decision Due Date	Lead Director	Officer Contact
<b>West Yorkshire Combined Authority</b>					
UK Shared Prosperity Fund (UKSPF)	<ul style="list-style-type: none"> <li>• To approve the total £14m funding envelopes under UKSPF Pillar 3: People and Skills, and call areas to allow officers to develop the Invitation to Bid, and</li> <li>• Authorise the Chief Executive to agree, prior to publication, the full Invitation to Bid document in consultation with the Mayor, the Chair of the Employment and Skills Committee and the Chair of the LEP.</li> </ul>	West Yorkshire Combined Authority	27 Jul 2023		Heather Waddington heather.waddington@westyorks-ca.gov.uk
Mirfield to Dewsbury to Leeds (M2D2L)	Approval for the scheme to proceed through decision point 4 (full business case)	West Yorkshire Combined Authority	7 Dec 2023		Robert Griffiths Robert.griffiths@westyorks-ca.gov.uk
Solar PV and Storage – Solar for Schools and Community Buildings	Approval for the scheme to proceed through decision points 2 to 4 (business justification)	West Yorkshire Combined Authority	7 Dec 2023		Kate Thompson kate.thompson@westyorks-ca.gov.uk

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BHF Kirkby Road - Hemsworth	Approval for the scheme to progress through Activity 4 (Full Business Case).	West Yorkshire Combined Authority	1 Feb 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk
Gainshare Capacity Funding	Change request for new capacity funding for West Yorkshire Local Authorities over the next three years 2023-26.	West Yorkshire Combined Authority	1 Feb 2024		Sam Bacon sam.bacon@westyorks-ca.gov.uk
BHF Leeds City Village Phase 1 - Leeds	Approval for the scheme to progress through Activity 4 (Full Business Case).	West Yorkshire Combined Authority	1 Feb 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk
Kirklees WY+TF Review	Change request to re-allocate funding between West Yorkshire Transport funded schemes in Kirklees.	West Yorkshire Combined Authority	1 Feb 2024	Chief Executive	Caroline Farnham-Crossland
Business Planning and Budget 2024/25	To approve the transport levy and revenue budget for 2024/25 for the Combined Authority	West Yorkshire Combined Authority	1 Feb 2024	Director, Finance & Commercial Services	Angela Taylor angela.taylor@westyorks-ca.gov.uk
CIP - Kirklees - Huddersfield Southern Corridors	Approval for the scheme to proceed through decision point 4 (full business case)	West Yorkshire Combined Authority	1 Feb 2024	Chief Executive	Caroline Farnham-Crossland
Mayor's Challenge Competitions	To commission suppliers to deliver the Mayor's	West Yorkshire Combined	1 Feb 2024		Sarah Bowes sarah.bowes@westyorks-

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	Challenge Competitions.	Authority			ca.gov.uk
UK Shared Prosperity Fund	To delegate to the Chief Executive authorisation of the final list of successful projects selected in response to the UKSPF Pillar 3: People and Skills Invitation to Bid, in consultation with the Mayor, following the conclusion of the assessment process and endorsement from the UKSPF Local Partnership Group to a maximum of £10,000,000, to allow delivery to commence April 2024.	West Yorkshire Combined Authority	1 Feb 2024		Heather Waddington heather.waddington@westyorks-ca.gov.uk
Active Travel Fund Tranche 4 Programme (ATF4) and Capability Fund Extension	Active Travel Tranche 4 and Capability Fund Change Request to increase funding and update timescales for the Active Travel Tranche 4 and Capability Funding programmes, which aim to deliver improvements to cycling and walking infrastructure.	West Yorkshire Combined Authority	14 Mar 2024		Caroline Farnham-Crossland
Adoption of the Rail Strategy	The Rail Strategy sets out the	West Yorkshire	14 Mar 2024		Rebecca Cheung

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in West Yorkshire	Combined Authority's priorities, the next steps and interventions required to deliver the Rail Vision for West Yorkshire up to 2050. It looks at how we can address the urgent issues impacting the railways, such as frequency, capacity and passenger experience. It also looks at our priorities for the development of the rail network, transforming national and regional rail connectivity and ensuring there is adequate capacity for increased freight on the railways. The Rail Strategy will form a key supplementary document that underpins the new Local Transport Plan (LTP4).	Combined Authority			rebecca.cheung@westyorks-ca.gov.uk
BCPC-Kings Road Sustainable Transport Corridor	Approval for the scheme to proceed through decision point 2 (strategic outline case)	West Yorkshire Combined Authority	14 Mar 2024		Caroline Farnham-Crossland
Better Homes Hub - Area-based Schemes (Part 1 - Leeds)	The scheme will proceed through decision points 2 to 4 (business justification) to	West Yorkshire Combined Authority	14 Mar 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk

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	deliver whole house insulation to up to 100 back-to-back Victorian terraced houses, in Armley, Leeds.				
Bradford City of Culture 2025	Approval for the scheme to proceed through decision point 4 (full business case)	West Yorkshire Combined Authority	14 Mar 2024		Jim Hinks jim.hinks@westyorks-ca.gov.uk
BSIP - Mobility Credits	Approval for the scheme to proceed through decision points 2 to 4 (business justification)	West Yorkshire Combined Authority	14 Mar 2024		Helen Ellerton helen.ellerton@westyorks-ca.gov.uk
Bus Highway Hotspots	Approval for the scheme to proceed through decision point 2 (strategic outline case) and for eight schemes to proceed into delivery and two schemes to proceed onto decision point 2-4 (business justification case). The schemes will improve identified bus hotspots increasing punctuality and reliability of buses through these locations.	West Yorkshire Combined Authority	14 Mar 2024		Caroline Farnham-Crossland
Bus Reform	To note and consider the content of the Consultation Report and associated	West Yorkshire Combined Authority	14 Mar 2024		Simon Warburton to be confirmed @westyorks-ca.gov.uk

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	<p>documents, including the Bus Reform Assessment, and decide whether or not to recommend to the Mayor that she makes a franchising scheme, complying with all associated statutory requirements, or to pursue Enhanced Partnership Plus.</p> <p>Further to consider and approve the appropriate mobilisation plan depending on the Mayor's decision.</p>				
Bus Reform	<p>The Mayor to note and consider the recommendations of the Combined Authority and the content of the Consultation Report and associated documents, including the Bus Reform Assessment, and decide whether or not to make a franchising scheme, comply with all associated statutory requirements or whether to recommend that the Combined Authority should pursue Enhanced</p>	Mayor of West Yorkshire	14 Mar 2024		Simon Warburton to be confirmed @westyorks-ca.gov.uk

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	Partnership Plus.				
City Region Sustainable Transport Settlement (CRSTS) - Kirklees Speed Limit Review	Approval for the scheme to proceed through decision points 2 to 4 (business justification), and work begins on delivery which will include targeted speed limit reviews, create action plans for improved safety for travel for certain schools, replacement of damaged speed limit signs and review of Traffic Regulation Orders (TROs).	West Yorkshire Combined Authority	14 Mar 2024		Mark Ramsden
Corridor Improvement Programme (CIP) - Calderdale - A58 - A672 Corridor	This change request seeks an increase in funding of over £1m, and change to the project scope particularly to the signalisation of the A58 junction with Station Road and Sowerby New Road and proposed cycle improvements along Pye Nest Road and between Swires Road and King Cross Road. An increase to delivery timescales is also sought.	West Yorkshire Combined Authority	14 Mar 2024		Caroline Farnham-Crossland
Harrogate Railway Station	Approval for the scheme to	West Yorkshire	14 Mar 2024		Mark Ramsden

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Gateway - Active Travel Improvement Scheme	proceed through decision point 4 (full business case) to enable delivery of alterations around the station aimed at improving bus, active modes and public realm.	Combined Authority			
Investment Zones Programme	The Investment Zones Programme will proceed through Decision Point 2 (strategic outline case) and business cases for the individual projects within the programme will be developed with an aim to remove barriers and plug opportunities for regional economic growth.	West Yorkshire Combined Authority	14 Mar 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk
Local Transport Plan	<p>To approve an eight-week public and stakeholder engagement in June/July 2024 on the proposed vision, objectives and overall approach to the new Local Transport Plan.</p> <p>To delegate finalisation of the engagement documents to the Executive Director Transport following input</p>	West Yorkshire Combined Authority	14 Mar 2024		Helen Ellerton helen.ellerton@westyorks-ca.gov.uk



<b>Title</b>	<b>Description</b>	<b>Decision Maker</b>	<b>Decision Due Date</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	from the Transport Committee in May 2024.				
Local Visitor Economy Partnership	Approval for the scheme to proceed through decision points 2 to 4 (business justification) to support the establishment of a Local Visitor Economy Partnership (LVEP), which is a collaboration between the five West Yorkshire districts and the Combined Authority to deliver a destination management plan.	West Yorkshire Combined Authority	14 Mar 2024	Director, Inclusive Economy, Skills & Culture	Felix Kumi-Ampofo
TCF Selby Station Gateway	Approval for the scheme to proceed through decision point 4 (full business case) to deliver an improved station gateway at Selby rail station, improve active travel options along Ousegate and create a new access to the east of the station.	West Yorkshire Combined Authority	14 Mar 2024		Mark Ramsden
TCF Skipton Railway Station Gateway - Active Travel Improvement Scheme	Approval for the scheme to proceed through decision point 4 (full business case) to deliver improvement to Skipton's rail station	West Yorkshire Combined Authority	14 Mar 2024		Mark Ramsden

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	gateway, an active travel corridor and public realm improvements.				
TCF - Huddersfield Rail Station Connections	Approval for the scheme to proceed through decision point 3 (outline business case)	West Yorkshire Combined Authority	14 Mar 2024		Mark Ramsden
TCF - Dewsbury - Batley - Chidswell Sustainable Travel Corridor	Approval for the scheme to proceed through decision point 3 (outline business case)	West Yorkshire Combined Authority	14 Mar 2024		Mark Ramsden
West Yorkshire Housing Strategy 2040	To approve the West Yorkshire Housing Strategy 2040. The Strategy sets out the Combined Authority's mission to 2040 as well as objectives and outcomes aligned to achieve that mission.	West Yorkshire Combined Authority	14 Mar 2024		Rebecca Greenwood
West Yorkshire Mass Transit	<p>Seeking approval to submit the first Strategic Outline Case to the Department for Transport and commence consultation and wider stakeholder engagement.</p> <p>Approval to submit the Strategic Outline Case to the</p>	West Yorkshire Combined Authority	14 Mar 2024	Director, Mass Transit	Luke Albanese luke.albanese@westyorks-ca.gov.uk

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	<p>Department for Transport.</p> <p>Approval to continue development of Phase 1 of the Mass Transit Programme and to commence work on development of the Outline Business Case and Transport and Works Act Order application.</p> <p>Approval to commence wider stakeholder engagement in March 2024 and public consultation on Phase 1 in summer 2024.</p>				
Zero Emission Bus Regional Area - ZEBRA	This change request seeks to approve additional funding and scope from the DfT's second round of Zero Emission Bus Regional Area (ZEBRA) funding, if the Combined Authority's bid is successful. This funding will be used to deliver additional Zero Emission Buses (ZEBs) and charging infrastructure at bus depots.	West Yorkshire Combined Authority	14 Mar 2024		Rachel Jones rachel.jones@westyorks-ca.gov.uk

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Better Places - Leeds City Council (LCC) Leeds City Links	<p>4/3/24 : Change of decision date from 14 March 2024 CA to 20 June 2024 CA. Renamed from LCC Bus Priority Active Travel Cycle Loop Links TO <b>Better Places – Leeds City Council (LCC) Leeds City Links</b></p> <p>Initially a Change Request to increase scheme costs, but changed to : Approval to progress through Activity 4 (Full Business Case) for the scheme which will deliver improved cycle infrastructure in Leeds City Centre.</p>	West Yorkshire Combined Authority	20 Jun 2024	Chief Executive	Caroline Farnham-Crossland
TCF - A639 Horsefair, Pontefract	Approval for the scheme to proceed through to decision points 2 to 4 (Business Justification) - Improvement of urban realm on Horsefair, Pontefract, to enhance safety of pedestrians and cyclists.	West Yorkshire Combined Authority	20 Jun 2024		Mark Ramsden
<b>Business, Economy &amp; Innovation Committee</b>					

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<b>Culture, Heritage &amp; Sport Committee</b>					
<b>Climate, Energy and Environment Committee</b>					
Better Neighbourhoods	Approval to proceed through decision point 2 (strategic outline case) and decision point 4 (full business case) and work commences on activity 5 (delivery)	Climate, Energy and Environment Committee	21 Mar 2023		Dave Haskins dave.haskins@westyorks-ca.gov.uk
Combined Authority Assets Solar Project – Bus Stations.	Approval to proceed through decision points 2 to 4 (Business justification case) and work commences on activity 5 (delivery.)	Climate, Energy and Environment Committee	21 Mar 2023		Dave Haskins dave.haskins@westyorks-ca.gov.uk
Capital Flood Risk Management Programme	Approval for the scheme to progress through Activity 2 (Strategic Outline Case).	Climate, Energy and Environment Committee	11 Jul 2023		Alison Gillespie alison.gillespie@westyorks-ca.gov.uk
Local Area Energy Plans	Approval to proceed through decision points 2 to 4 (Business justification case) and work commences on activity 5 (delivery.)	Climate, Energy and Environment Committee	11 Jul 2023		Alison Gillespie alison.gillespie@westyorks-ca.gov.uk
Net Zero Region Accelerator	Change request to increase the Combined Authority's	Climate, Energy and	24 Oct 2023	Director, Policing, Environment &	Alison Gillespie alison.gillespie@westyorks-

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	contribution by £2,000,000, taking the total scheme costs and Combined Authority contribution to £2,800,000 and approval of £2,000,000 taking the total scheme approval to £2,800,000.	Environment Committee		Place	ca.gov.uk
Sheepscar Beck Refurbishment	Approval for the scheme to progress through Activity 4 (Full Business Case)	Climate, Energy and Environment Committee	13 Feb 2024	Chief Executive	Kate Thompson kate.thompson@westyorks-ca.gov.uk
Brighouse Flood Alleviation Scheme Phase 1	Approval for the scheme to progress through Activity 4 (Full Business Case)	Climate, Energy and Environment Committee	13 Feb 2024	Chief Executive	Kate Thompson kate.thompson@westyorks-ca.gov.uk
<b>Employment and Skills Committee</b>					
<b>Finance, Resources &amp; Corporate Committee</b>					
<b>Place, Regeneration and Housing Committee</b>					
BHF Railway Street	Approval for the scheme to progress through Activity 4 (Full Business Case)	Place, Regeneration and Housing Committee	2 Mar 2023		Kate Thompson kate.thompson@westyorks-ca.gov.uk

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BHF St Cecilia Street	Approval for the scheme to proceed through decision points 2 to 4 (business justification)	Place, Regeneration and Housing Committee	29 Feb 2024	Chief Executive	Kate Thompson kate.thompson@westyorks-ca.gov.uk
BHF Middlecross Extra Care	Approval for the scheme to proceed through decision points 2 to 4 (business justification)	Place, Regeneration and Housing Committee	29 Feb 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk
BHF Hough Top Court	Approval for the scheme to proceed through decision points 2 to 4 (business justification)	Place, Regeneration and Housing Committee	29 Feb 2024		Kate Thompson kate.thompson@westyorks-ca.gov.uk
<b>Transport Committee</b>					
Active Travel Programme including Active Travel Tranche 4 22/23 and Local Authority Capability & Ambition Fund 22/23	Approval for the scheme to progress through Activity 4 (Full Business Case) to delivery.	Transport Committee	26 May 2023		Rachel Jones rachel.jones@westyorks-ca.gov.uk
TCF - Huddersfield Rail Station Connections	Approval for the scheme to progress through Activity 3 (Outline Business Case)	Transport Committee	7 Jul 2023		Mark Ramsden
A629 Phase 1b	Change request to increase	Transport	16 Nov 2023		Caroline Farnham-Crossland

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	costs and extend timescales.	Committee			
TCF - A64 Bus - Cycle - Walking Improvements	Approval for the scheme to progress through Activity 3 (Outline Business Case.)	Transport Committee	16 Nov 2023		Mark Ramsden
BSIP - Bus Network Plan and Superbus	To request funding of over £1m to deliver additional service enhancements with tranche 1.5.	Transport Committee	29 Jan 2024	Executive Director, Transport	Rachel Jones rachel.jones@westyorks-ca.gov.uk
Leeds City Centre Network and Interchange Package - Armley Gyratory	The scheme will proceed through decision point 4 (full business case) to deliver improvements to the Armley Gyratory to improve traffic flow and increase capacity.	Transport Committee	13 Mar 2024		Caroline Farnham-Crossland
Leeds City Centre Cycle Improvements	Change Request to bring in new funding to extend the scope of the project which will extend delivery timescales. The new scheme will deliver additional infrastructure to enable the use of active modes	Transport Committee	13 Mar 2024		Mark Ramsden
Leeds City Bus Station Roof	Approval for the scheme to proceed through to decision point 2 (Strategic Outline Case).	Transport Committee	24 May 2024		Jess McNeill jessica.mcneill@leeds.gov.uk



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	<p>Deliver a replacement roof for Leeds City Bus Station with a future-proofed design which is expected to support the installation of Solar PV arrays, battery storage, green roofing, and improve biodiversity.</p>				
<p>TCF - Dewsbury Town Centre Walking and Cycling Improvements</p>	<p>Approval for the scheme to proceed through to decision point 3 (Outline Business Case) - Improvement to cycle and pedestrian provision within Dewsbury Town Centre.</p>	<p>Transport Committee</p>	<p>24 May 2024</p>		<p>Mark Ramsden</p>
<p>TCF - South Bradford Park and Ride and Expressway</p>	<p>Approval for the scheme to proceed through decision point 3 (Outline Business Case).</p> <p>Delivery of a travel corridor looking to improve reliability and punctuality of bus services through bus prioritisation methods. Future phases of the scheme</p>	<p>Transport Committee</p>	<p>24 May 2024</p>		<p>Mark Ramsden</p>

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	look to introduce a Park and Ride.				
<b>Officer Delegated Decisions</b>					
Wakefield SEN Taxi & Minibus Contracts 2022-23	To procure a batch of contracts commissioned on behalf of Wakefield District Council for taxi and minibus operators to provide home to school transport for pupils with special education needs and disabilities. The total value of awards will be in the region of £2.5m and these costs will be covered in full by WDC.	Director, Transport Operations & Passenger Experience (Facilities & Passenger Experience)	9 May 2022		Sharon Chapman
Wakefield Bus Tender Awards - Batch 706	To award bus contracts in the Wakefield area	Chief Executive	24 Jun 2022		David Keady david.keady@westyorks-ca.gov.uk
UKSPF Multiply – Local Authority Grant Agreements 22-23	Approval is sought to issue grant agreements to the five West Yorkshire Local Authorities for the UKSPF Multiply funding provision	Chief Executive	11 Nov 2022		Lindsey Daniels
Corridor Improvement Programme - Leeds - Fink Hill	Approval for the scheme to progress through Activity 5	Chief Executive	23 Dec 2022		

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	(full business case with finalised costs) and to proceed to delivery.				
BHF St Cecilia Street	Approval for the scheme to progress through Business Justification Case Strategic (Decision points 2 – 4) and work commences on Activity 5 (Delivery)	Chief Executive	17 Mar 2023		Kate Thompson kate.thompson@westyorks-ca.gov.uk
Castleford Station Gateway	<p>Approval of the change request for the Castleford Station Gateway scheme for the additional funding of £71,732, taking the total scheme approval up to £2,907,732</p> <p>Approval to the Combined Authority entering into an addendum to an existing funding agreement with Wakefield Metropolitan District Council for expenditure of £71,732 from the Station Gateway Programme, which takes total funding for the scheme up to £2,907,732, with</p>	Chief Executive	20 Mar 2023		Caroline Farnham-Crossland

Title	Description	Decision Maker	Decision Due Date	Lead Director	Officer Contact
	£2,836,000 previously approved from the West Yorkshire plus Transport Fund.				
Adult Education Budget – 2023-24 Provider Allocations	Approval is sought to issue final allocations to providers for 2023-24. These values will support their curriculum and delivery plans, which will be confirmed in June	Chief Executive	14 Apr 2023		Lindsey Daniels
TCF Bradford City Centre Cycling and Walking Improvements	<p>To enable work to commence on the scheme to deliver improvements for cycling, walking and public transport in and around the core of Bradford city centre:</p> <p>Phase 1 of the TCF Bradford City Centre Cycling and Walking Improvements scheme proceeds through decision point 4 (full business case) and work commences on activity 5 (delivery).</p> <p>Subject to the conditions set by the Programme Appraisal Team, Phase 2 of the TCF Bradford City Centre Cycling</p>	Chief Executive	14 Jun 2023		Mark Ramsden

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	<p>and Walking Improvements scheme proceeds through decision point 4 (full business case) and work commences on activity 5 (delivery).</p> <p>Approval of Phase 1 funding of £17,631,371 taking the total scheme approval to £23,524,371. Subject to the conditions set by the Programme Appraisal Team, the remaining phase 2 funding of £19,641,629 will be approved at Approval to Proceed. The Combined Authority's contribution is £43,166,000. The total scheme value is £43,266,000.</p> <p>The Combined Authority enters into an addendum to the existing Funding Agreement with the City of Bradford Metropolitan District Council for expenditure of up to £23,524,371</p>				

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TCF - Heckmondwike Bus Hub	Change request for the TCF Heckmondwike Bus Hub scheme for the additional approval of £1,000,000 to support enabling works and development costs.	Chief Operating Officer	29 Aug 2023		Mark Ramsden
AccessBus Fleet Vehicle Replacements	Procurement of services to manufacture and supply vehicles to replace the current fleet of 37 vehicles used on the AccessBus service in West Yorkshire.	Director, Transport Operations & Passenger Experience (Mobility & Transformation )	31 Aug 2023		Sharon Chapman
Thorpe Park Rail Station – Implementation Agreement	Agreement to enter into a Basic Implementation Agreement with Network Rail up to the value of £7million. This enables the completion of ES4 and ES5 works which includes detailed design and enabling works such as mining and remediation for Thorpe Park Rail Station.	Chief Executive	26 Sep 2023		Alexandra Loftus
ATF4 Huddersfield Broad Canal, Kirklees	Approval for the scheme to proceed through decision	Chief Executive	5 Dec 2023		Rachel Jones rachel.jones@westyorks-

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	points 2 to 4 (business justification)				ca.gov.uk
Maintenance, Repair, Replacement & Installation of Shelters	To award and let award a contract for the maintenance, repair, replacement and installation of shelters.	Director, Transport Operations & Passenger Experience (Facilities & Passenger Experience)	5 Jan 2024		Jamie Butters jamie.butters@westyorks-ca.gov.uk
ATf4 Huddersfield Narrow Canal, Kirklees	Approval for the scheme to proceed through decision points 2 to 4 (business justification).	Chief Executive	9 Jan 2024		Rachel Jones rachel.jones@westyorks-ca.gov.uk
Hard Facilities Management Contract - Building Fabric	To award and let award a contract for hard facilities management, repair, maintenance and project works across the CA's portfolio of properties and estate.	Director, Transport Operations & Passenger Experience (Facilities & Passenger Experience)	23 Jan 2024		Jamie Butters jamie.butters@westyorks-ca.gov.uk
CIP - Kirklees - Holmfirth Town Centre	Approval for the scheme to proceed through decision point 4 (full business case) and work begins to relieve	Chief Executive	20 Feb 2024		Caroline Farnham-Crossland

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	congestion, improve journey times and to improve bus, cycling and walking infrastructure in Holmfirth Town Centre.				
Dewsbury - Cleckheaton Sustainable Travel Corridor	To enable the Dewsbury – Cleckheaton Sustainable Transport Corridor scheme to proceed through decision point 4 (full business case) of the Combined Authority’s assurance process and for work to commence on activity 5 (Delivery) subject to conditions set by the Combined Authority’s Portfolio Investment Panel.	Chief Executive Chief Executive	22 Feb 2024 19 Mar 2024	Chief Executive	Mark Ramsden
CIP - Kirklees - Holmfirth Town Centre	Approval for the scheme to proceed through decision point 4 (full business case)	Chief Executive	19 Mar 2024	Chief Executive	Caroline Farnham-Crossland
Adult Education Budget – 2024-2025 Provider Allocations	Approval is sought to issue final allocations to providers for 2024-2025. These values will support their curriculum and delivery plans, which will be confirmed in June 2024.	Chief Executive	30 Apr 2024		Phillipa Syers



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